

The 110th Ordinary Shareholders' Meeting

February 17, 2023 (Fri)
At Hotel Associa Toyohashi



Venue of the Ordinary Meeting of Shareholders (Chairman declares the meeting open)



Mr. Norio Ishikawa, Chairman and CEO



Mr. Nobuaki Osawa, President and COO, answers shareholders' questions

The 110th Ordinary Shareholders' Meeting was held at Hotel Associa Toyohashi on Friday, February 17, 2023.

All directors elected there were in attendance, and the meeting was held at the same venue. The Board of Directors, Nomination and Compensation Committee, and Audit Committee meetings were held at the same venue.



Mr. Yoshitsugu Hayashi was elected as a substitute Audit & Supervisory Board Member.

Mr. Yoshitsugu Hayashi is the President of the Japanese Association of The Club of Rome, and Executive Officer of its Headquarters, and Professor Emeritus of the International Research Center for Sustainable Smart Cities at Chubu University.

We will issue a quarterly Audit Committee newsletter to deepen stakeholders' understanding of our company's initiatives.



Board of Directors



Chairman & Representative Director

Norio Ishikawa



President & Representative Director

Nobuaki Osawa



Director
(Audit & Supervisory Committee Member)

Takehiro Tomiyoshi



Director
(Audit & Supervisory Committee Member)

Yoshiyuki Sakaki *



Director
(Audit & Supervisory Committee Member)

Akito Takahashi *



Director
(Audit & Supervisory Committee Member)

Kunihiko Hara *



Director
(Audit & Supervisory Committee Member)

Kayoko Yamashita *

As part of our corporate governance structure, we have chosen to be an audit committee company and have established a Board of Directors, an Audit Committee, and an independent auditor. Four out of seven directors (majority) are outside directors.

* Outside Director